



Australian Government

NATIONAL STRATEGY TO FIGHT TRANSNATIONAL, SERIOUS AND ORGANISED CRIME

© Commonwealth of Australia 2018

With the exception of the Commonwealth Coat of Arms, all material presented in this publication is provided under a Creative Commons Attribution 4.0 International license at <https://creativecommons.org/licenses/by/4.0/legalcode>.

This means this license only applies to material as set out in this document.



The details of the relevant license conditions are available on the Creative Commons website at <https://creativecommons.org/> as is the full legal code for the CC BY 4.0 license at <https://creativecommons.org/licenses/by/4.0/legalcode>.

Use of the Coat of Arms

The terms under which the Coat of Arms can be used are detailed at the Department of Prime Minister and Cabinet website—<https://www.pmc.gov.au/government/commonwealth-coat-arms>.

Contact us

Enquiries regarding the licence and any use of this document are welcome at:
Commonwealth Transnational, Serious and Organised Crime Centre
Department of Home Affairs
PO Box 25
BELCONNEN ACT 2616



INTRODUCTION

Why do we need a National Strategy to Fight Transnational, Serious and Organised Crime?

Transnational, serious and organised crime threatens the safety, security and trust of our citizens, the prosperity of our businesses and economy, the integrity of our institutions, and ultimately our Australian way of life. We are facing a significant challenge to our national security.

These criminals who operate onshore and offshore deliberately and systematically target Australia to do as much harm and make as much money as possible: illicit drugs destroy communities; drug fuelled volume crime disrupts our lives; money laundering abuses our financial system, and distorts markets; cybercrime is rapidly growing and impacting an increasing number of Australians every day; and child sexual exploitation has lifelong ramifications for the victims and their families.

Transnational, serious and organised criminals are resilient, sophisticated and networked. They take advantage of political, economic, legal, technological and social changes in the world, and can adapt and diversify across multiple crime types. As the environment changes and criminals adapt, so too must our national response.

This Strategy provides a national framework to fight transnational, serious and organised crime. It provides a guide for governments, the private sector, civil society organisations, and the community in developing individual and collective responses to the threat.

This Strategy will inform the development of more detailed plans and actions at the national level, and within each state and territory, to build on and strengthen our existing efforts.



OUR THREAT ENVIRONMENT



Transnational, serious and organised crime is sophisticated, well financed and integrated into a global network – and 70% of Australia's serious and organised crime threats are based offshore, or have strong offshore links.



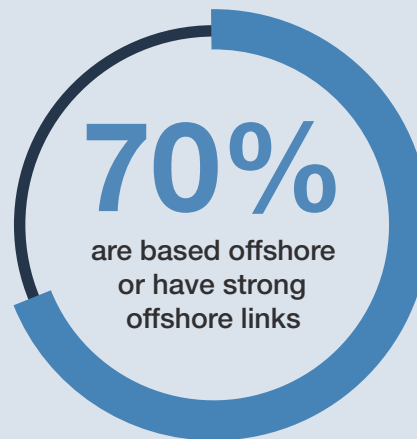
The threat causes untold human suffering and costs up to \$47 billion a year – money not spent on improving Australia and our quality of life.



Australia is attractive to criminals because we are a wealthy, prosperous society.



The threat environment is constantly changing, and organised criminals are adapting through new methodologies and advanced technologies.



Transnational, serious and organised crime is a national security threat that threatens our way of life.

Australia's efforts must be united against these criminals who systematically harm us to make a profit.



We have a world-class approach to prevent, detect and disrupt organised crime. But more can be done.



We are more effective when we work together, using all available tools and enhanced national capability.

1. Smith, R., Australian Institute of Criminology, Statistical Report 09, Estimating the cost of serious and organised crime in Australia in 2016–17, p.1.



OUR VISION

Australia – secure and cohesive.

An Australia that works together to ensure we are safe from the threat of transnational, serious and organised crime, and supports a secure and cohesive society.



OUR PURPOSE

To protect Australia, its people, and its interests from the harms of transnational, serious and organised crime.



OUR APPROACH

How we will prevent and disrupt the threat, and protect against it



INTEGRATED

Use all available tools to disrupt criminal business models



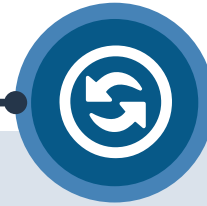
UNITED

Build strong partnerships to combat transnational, serious and organised crime together



CAPABLE

Strengthen our national capability – ensuring effective use of people, systems and intelligence



EVOLVING

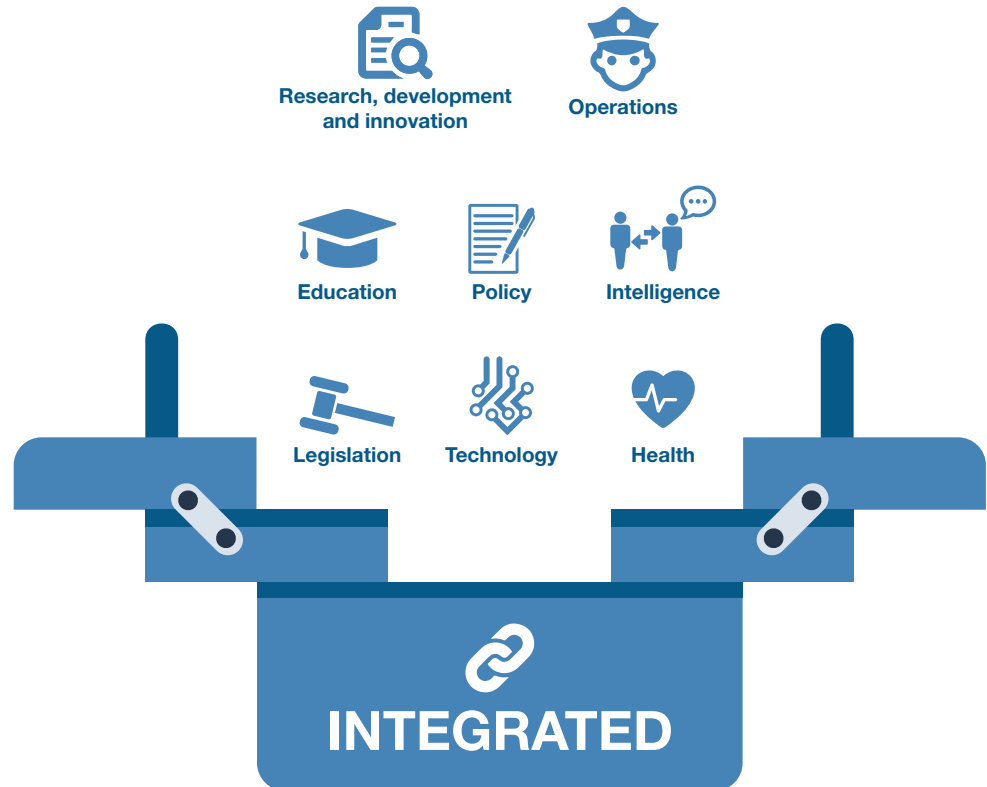
Be agile and ahead – continuously improving and demonstrating success



INTEGRATED – using all available tools

Deploy the right interventions, at the right points, to have maximum impact on criminal business models.

Criminals and malicious actors will look for any opportunity and vulnerability to target their activities. We will enhance our multi-faceted response by drawing on the full suite of tools to protect our communities and prevent and disrupt these activities – effectively using research and intelligence, preventive measures including education and awareness raising, intervention and diversion activities, through to disruption, interdiction, investigation and prosecution.





OFFSHORE

Prevent and disrupt offshore

To reduce Australia's vulnerability we will focus our efforts on offshore prevention and disruption.

We will apply offensive and defensive capabilities and those of our partners at the source to better enable us to attack offshore and achieve a greater disruptive effect.

Leveraging offshore partnerships will allow us to dismantle the organised criminal business model before it hits our borders.



BORDERS

Interdict at our borders

Strong management of the border continuum is critical to detect, deter, disrupt and dismantle maritime and people smuggling threats, and the illicit movement of prohibited goods and commodities.

We will continue to make it harder for criminals to infiltrate our borders and target Australians, including through technology and by using our domestic and international partnerships.



ONSHORE

Protect Australia against criminal infiltration

The Australian environment must be hardened against organised criminals who operate to generate profit, infiltrate our economy, and exploit our economic and cyber systems.

Using an intelligence-informed and evidence-based approach will enable us to analyse, assess and respond to current and potential threats.



COMMUNITY

Increase resilience and reduce harm

Building and maintaining individual and community resilience allows us to prevent transnational, serious and organised criminals from exploiting vulnerable Australians, and ensures that if harm is caused, Australians are empowered to respond and recover effectively.



UNITED – effectively working together

Work across governments, domestically and internationally, the private sector, community, civil society and academia to realise our shared vision.

Strong, enduring partnerships are critical to our success. We will work together, with the trust of our partners and community, to keep Australia safe and secure and support a cohesive and united Australia open for global engagement.





INTERNATIONAL ENGAGEMENT

Partner overseas to disrupt at source

The transnational, serious and organised crime threat to Australia is primarily based offshore, so our activities to combat this threat must be global in outlook.

Close cooperation with our international partners will be crucial to detect, deter, disrupt and dismantle criminal networks.



GOVERNMENT ENGAGEMENT

Target criminal business models with national effect

Making Australia hostile to organised crime requires a national effort across Commonwealth, State and Territory governments.

Through effective governance arrangements, we will continue to enhance collaborative relationships across intelligence, law enforcement, border management, justice, legal, education, health and social policy agencies, across all levels of government, to deploy a holistic and multi-faceted response to the threat.



PRIVATE SECTOR, CIVIL SOCIETY AND ACADEMIC ENGAGEMENT

Leverage our shared capability

Building and strengthening partnerships across all sectors will ensure we develop effective policy, regulatory and operational responses.

Effective engagement with the private sector, civil society and academia will build our understanding of the environment, raise awareness, promote vigilance and reinforce the fight against this shared threat.



COMMUNITY ENGAGEMENT

Build and maintain community partnerships

We will increase resilience in our communities and institutions, and create protections for individuals who are vulnerable to the harms caused by transnational, serious and organised crime.

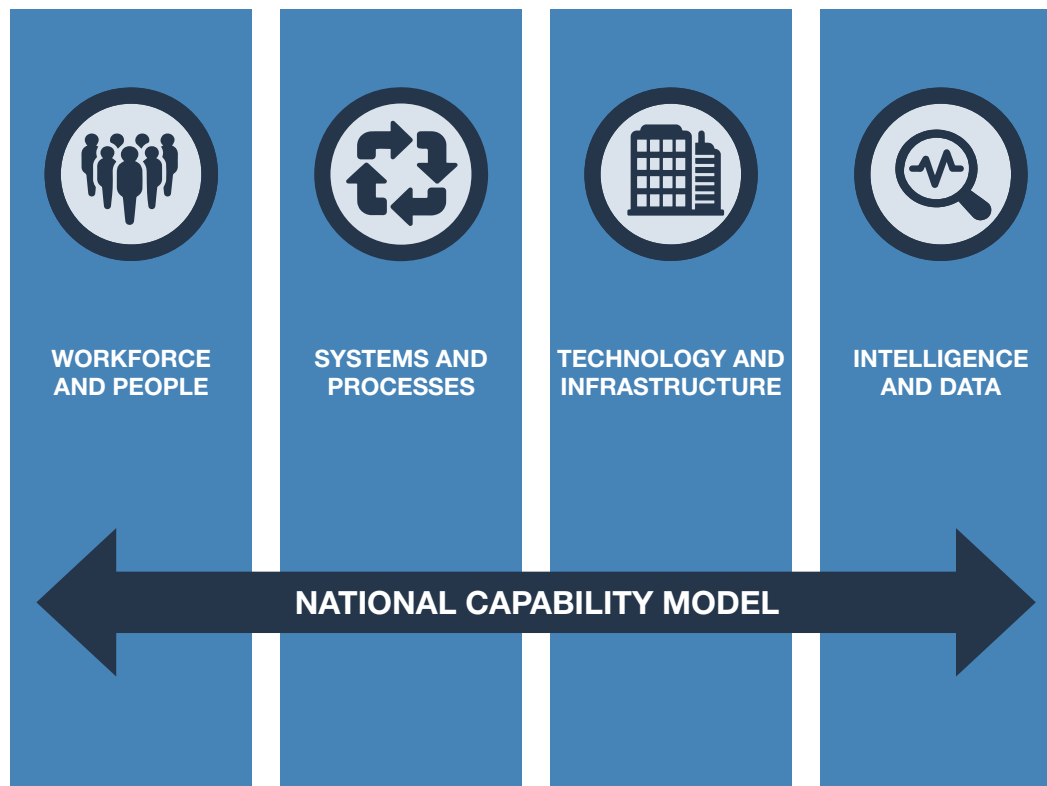
We will draw upon the local expertise and experience of our communities, and enhance partnerships between Commonwealth, State and Territory governments, community groups and individuals.



CAPABLE – strengthening our national capability

Understand, build and demonstrate the value of a national capability to fight transnational, serious and organised crime – now and into the future.

We will leverage our capabilities to achieve our vision for the future. We will pursue capability enhancement and interoperability across our four enduring national capabilities of workforce and people, systems and processes, technology and infrastructure, and intelligence and data. This will be underpinned by a national capability model to understand our existing capabilities, gaps in capabilities, and what is required into the future.





WORKFORCE AND PEOPLE

Develop our organisations and people to be key assets

We will be agile and responsive in the face of an evolving threat.

To succeed we must have a broad set of skills – leaders, policy experts, operational officers, prosecutors, investigators, and intelligence analysts – who can deliver results in a challenging, fast paced and complex environment.



SYSTEMS AND PROCESSES

Leverage and coordinate systems and processes to improve outcomes

We will ensure our systems and processes support agile, efficient and effective outcomes.

Leveraging and coordinating new and existing systems and processes will enable us to access and implement the right tools to combat transnational, serious and organised crime.



TECHNOLOGY AND INFRASTRUCTURE

Adapt technology and infrastructure to be key enablers

Technology and infrastructure, both physical and cyber based, are key enablers of transnational, serious and organised crime. We will ensure we use technology and infrastructure effectively to prevent and disrupt the threat on and offshore.



INTELLIGENCE AND DATA

Adopt an intelligence-informed approach

An intelligence-informed and evidence-based approach will target our prevention and disruption efforts towards those approaches and areas where they will have maximum effect in countering the harms of transnational, serious and organised crime.



EVOLVING – driving continuous improvement

Be agile and ahead of emerging threats, continuously improving, demonstrating success.

We will have robust measures in place to demonstrate success and better understand our evolving environment to proactively address the transnational, serious and organised crime threat and drive continuous improvement.





THREAT PICTURE

Understand the level of transnational, serious and organised crime

We will better understand the constantly evolving global, regional and national environment and the overall level of threat from transnational, serious and organised crime.

Through research, development and innovation, we will optimise efforts to proactively address and suppress these threats and the harm they cause.



INPUTS

Model and develop our national capability

A national capability model will enable us to identify, analyse and measure the capabilities applied to combat transnational, serious and organised crime.

The model will allow us to identify areas of best practice, potential gaps, overlaps or misalignments, and pathways to develop and strengthen our national capabilities.



OUTPUTS

Measure our impact to drive continuous improvement

We will understand and effectively measure the impact of our activities to combat transnational, serious and organised crime.

This will drive continuous improvement to achieve our vision of a secure and cohesive Australia by sharing and learning from successes and challenges.



PERFORMANCE

Demonstrate performance and recognise success

We will demonstrate the effectiveness of our individual and collective efforts to combat transnational, serious and organised crime, in order to achieve a secure and cohesive society.

ACKNOWLEDGEMENTS

Transnational, serious and organised crime represents a serious threat to Australia's national security, threatening the safety, security and trust of our citizens, the prosperity of our businesses and economy, the integrity of our institutions, and ultimately our Australian way of life.

The Council of Australian Governments agreed to the National Strategy to Fight Transnational, Serious and Organised Crime on 12 December 2018. The Strategy outlines the framework in which governments, the private sector, civil society, academia and the community will work together to achieve our vision of an Australia that is secure and cohesive.

We thank the many and diverse stakeholders who have collaborated with the Commonwealth Transnational, Serious and Organised Crime Centre to develop this National Strategy.

NOTES

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

